



# ENTERPRISE FUNDS

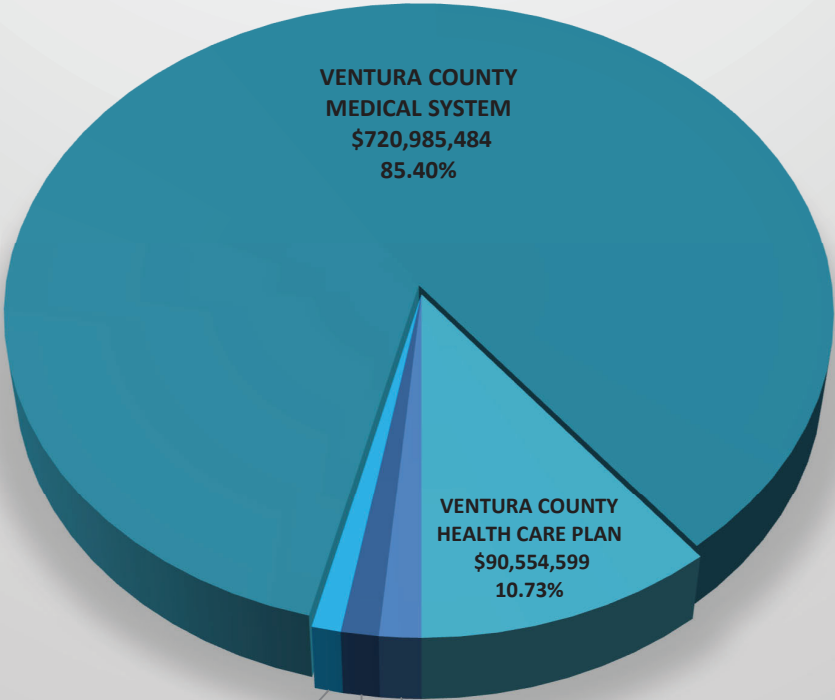
COUNTY OF VENTURA | CALIFORNIA





**COUNTY OF VENTURA**  
**SUMMARY OF FINANCING REQUIREMENTS (USES)**  
**ENTERPRISE FUNDS**  
**FISCAL YEAR 2024-25**

\$844,276,248



GSA PARKS /OV SCH  
\$8,801,332  
1.04%

DEPARTMENT OF AIRPORTS  
\$11,343,598  
1.34%

HARBOR DEPARTMENT  
\$12,591,235  
1.49%

Excludes Fixed Assets and Retirement of LT Debts

Fund: E200 Harbor Enterprise  
 Function: Public Ways & Facilities  
 Activity: Transportation Terminals

**Harbor Administration - 5100**

	Final Budget FY 2023-24	Actual Prior Year FY 2023-24	Recommended Budget FY 2024-25	Adopted Budget FY 2024-25
Total Appropriations	12,407,216	10,614,211	12,590,830	12,590,830
Total Revenues	12,147,486	12,751,526	12,206,575	12,206,575
<b>Net Income (Loss)</b>	<b>(259,730)</b>	<b>2,137,316</b>	<b>(384,255)</b>	<b>(384,255)</b>
Auth Positions	40		40	40
FTE Positions	40.0		40.0	40.0

Budget Unit Description:

This budget unit includes all Harbor Enterprise Fund operations. The Harbor Department operates Channel Islands Harbor, the "Gateway to the Channel Islands," as a recreational and commercial harbor. The Harbor consists of approximately 310 acres of land and water. Immediately adjacent to the Harbor are two miles of County-owned public beaches and the State-owned La Jenelle Shipwreck and Beach, for which the Harbor Department provides lifeguarding and maintenance on behalf of the County General Fund. The Department oversees 22 master leases with private sector businesses, as well as a County fuel dock, small boat and commercial fishing marinas, a public launch ramp, and several public parks and docks. Primary emphasis for FY 2024-25 will be making substantial progress in new development, in line with the development direction identified in the Channel Islands Harbor Visioning Process completed in FY 2020-21, with construction beginning on the Casa Sirena Hotel replacement in the first part of the fiscal year.

Fund: E200 Harbor Enterprise  
 Service Activity: Transportation Terminals  
 Budget Unit: 5100 Harbor Administration

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors
1	2	3	4	5

Operating Revenues					
Sales And Use Taxes	8601	261,810	231,664	270,000	270,000
<b>Total Taxes</b>		<b>261,810</b>	<b>231,664</b>	<b>270,000</b>	<b>270,000</b>
Commercial Activity Permit	8771	14,400	13,950	15,000	15,000
Other Licenses And Permits	8799	44,150	76,727	35,000	35,000
<b>Total Licenses Permits and Franchises</b>		<b>58,550</b>	<b>90,677</b>	<b>50,000</b>	<b>50,000</b>
Vehicle Code Fines	8811	18,980	14,165	17,500	17,500
Forfeitures And Penalties	8831	18,213	14,172	15,750	15,750
<b>Total Fines Forfeitures and Penalties</b>		<b>37,193</b>	<b>28,337</b>	<b>33,250</b>	<b>33,250</b>
Rents And Concessions	8931	870,457	1,030,608	767,850	767,850
Lease Revenue	8935	1,524,629	1,550,934	1,754,350	1,754,350
CPI Lease Revenue	8936	4,250	46,494	62,800	62,800
Percentage Lease Revenue	8937	1,705,470	1,774,653	1,495,000	1,495,000
Other Lease Revenue	8938	92,539	635,920	142,000	142,000
<b>Total Revenue from Use of Money and Property</b>		<b>4,197,346</b>	<b>5,038,609</b>	<b>4,222,000</b>	<b>4,222,000</b>
State Other	9252	640	13,394	10,000	10,000
Federal Disaster Relief	9301	0	0	0	0
<b>Total Intergovernmental Revenues</b>		<b>640</b>	<b>13,394</b>	<b>10,000</b>	<b>10,000</b>
Contract Revenue	9703	312,104	319,778	240,000	240,000
Other Interfund Revenue	9729	3,000	3,000	3,000	3,000
<b>Total Charges for Services</b>		<b>315,104</b>	<b>322,778</b>	<b>243,000</b>	<b>243,000</b>
Miscellaneous Prior Year Revenue	9741	(100,000)	0	0	0
Other Sales	9751	3,335,443	2,964,536	3,560,000	3,560,000
Cash Overage	9789	61	507	0	0
Miscellaneous Revenue	9790	384,453	156,248	86,250	86,250
<b>Total Miscellaneous Revenues</b>		<b>3,619,957</b>	<b>3,121,291</b>	<b>3,646,250</b>	<b>3,646,250</b>
<b>Total Operating Revenues</b>		<b>8,490,600</b>	<b>8,846,749</b>	<b>8,474,500</b>	<b>8,474,500</b>

Operating Expenses					
Regular Salaries	1101	2,587,031	2,815,521	3,120,675	3,120,675
Extra Help	1102	173,842	220,337	230,000	230,000
Overtime	1105	107,996	95,104	80,250	80,250
Supplemental Payments	1106	102,940	111,307	118,425	118,425
Terminations	1107	205,834	89,597	117,225	117,225
Retirement Contribution	1121	698,684	591,272	853,475	853,475

Fund: E200 Harbor Enterprise  
 Service Activity: Transportation Terminals  
 Budget Unit: 5100 Harbor Administration

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors	
1	2	3	4	5	
OASDI Contribution	1122	97,861	102,610	118,925	118,925
FICA Medicare	1123	46,115	47,064	55,425	55,425
Safe Harbor	1124	1,937	7,065	12,350	12,350
457 Supplemental Retirement Plan	1130	5,097	6,967	8,625	8,625
Group Insurance	1141	463,121	438,311	543,325	543,325
Life Insurance For Department Heads And Management	1142	1,194	1,238	1,425	1,425
State Unemployment Insurance	1143	4,285	(93)	0	0
Management Disability Insurance	1144	7,554	7,935	8,800	8,800
Workers' Compensation Insurance	1165	89,530	84,134	116,875	116,875
401K Plan	1171	63,597	85,141	89,875	89,875
Salary And Employee Benefits Current Year Adj Decrease	1992	0	23,034	0	0
Capitalized Labor Decrease	1994	(10,875)	(18,600)	0	0
<b>Total Salaries and Employee Benefits</b>		<b>4,645,744</b>	<b>4,707,947</b>	<b>5,475,675</b>	<b>5,475,675</b>
Clothing And Personal Supplies	2021	13,639	24,544	14,500	14,500
Uniform Allowance	2022	16,150	14,550	16,300	16,300
Communications	2031	10,046	10,723	11,100	11,100
Voice Data ISF	2032	34,226	30,840	33,150	33,150
Radio Communications ISF	2033	12,765	18,044	9,975	9,975
Janitorial Supplies	2054	35,394	40,419	45,000	45,000
Other Household Expense	2056	30,765	16,533	6,500	6,500
Hazardous Material Disposal	2057	4,058	5,352	3,500	3,500
Housekeeping Grounds ISF Charges	2058	50,670	53,581	54,850	54,850
General Insurance Allocation ISF	2071	230,149	160,449	147,375	147,375
Equipment Maintenance Contracts	2102	44,731	42,919	42,000	42,000
Maintenance Supplies And Parts	2104	99,641	113,306	101,000	101,000
Road Supplies	2105	11,851	761	7,000	7,000
Building And Improvements Supplies And Parts	2111	5,936	2,695	9,000	9,000
Buildings And Improvements Maintenance	2112	12,407	2,207	8,000	8,000
Medical And Laboratory Supplies	2121	103	0	1,000	1,000
Memberships And Dues	2131	2,553	6,664	8,500	8,500
Cost Allocation Plan Charges	2158	87,770	119,785	147,785	147,785
Miscellaneous Expense	2159	421,171	289,306	359,250	359,250
Office Supplies	2161	1,850	4,446	3,700	3,700
Printing And Binding Non ISF	2162	0	627	1,500	1,500
Books And Publications	2163	621	639	500	500

Fund: E200 Harbor Enterprise  
 Service Activity: Transportation Terminals  
 Budget Unit: 5100 Harbor Administration

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors	
1	2	3	4	5	
Mail Center ISF	2164	5,194	5,033	5,250	5,250
Purchasing Charges ISF	2165	19,148	23,762	26,000	26,000
Graphics Charges ISF	2166	1,542	2,319	3,250	3,250
Copy Machine Chgs ISF	2167	1,561	1,774	2,950	2,950
Stores ISF	2168	13	27	100	100
Miscellaneous Office Expense	2179	2,751	3,322	3,100	3,100
Attorney Services	2185	114,521	86,170	175,000	175,000
Credit Card Fees	2190	71,855	66,898	86,500	86,500
Collection And Billing Services	2191	4,144	3,219	4,000	4,000
Temporary Help	2192	0	37,190	0	0
Marketing And Advertising	2193	70,827	39,923	50,500	50,500
Software Maintenance Agreements	2194	4,298	0	2,600	2,600
Contributions And Grants To Non Governmental Agencies	2196	0	50,000	50,000	50,000
Other Professional And Specialized Services Non ISF	2199	600,674	608,480	982,000	982,000
Employee Health Services	2201	18,227	19,670	13,975	13,975
Information Technology ISF	2202	48,590	54,075	59,450	59,450
County Geographical Information Systems Expense ISF	2203	1,053	1,488	1,825	1,825
Special Services ISF	2206	109	170	150	150
Employee Benefits ISF	2210	0	70,706	74,700	74,700
Publications And Legal Notices	2221	1,442	0	2,000	2,000
Rent And Leases Equipment Noncounty Owned	2231	112,206	92,416	113,920	113,920
Software Subscriptions Non ISF	2236	0	2,570	0	0
Computer Equipment <5000	2261	184	3,698	2,000	2,000
Furniture And Fixtures <5000	2262	0	0	1,000	1,000
Minor Equipment	2264	33,522	33,094	51,000	51,000
Training ISF	2272	0	0	0	0
Education Conference And Seminars	2273	8,423	8,795	8,750	8,750
Private Vehicle Mileage	2291	6,664	7,227	7,750	7,750
Travel Expense	2292	6,151	8,034	11,600	11,600
Gas And Diesel Fuel Non ISF	2294	2,721,427	2,420,721	2,987,500	2,987,500
Transportation Expense	2299	1,136	1,002	4,000	4,000
Gas And Diesel Fuel ISF	2301	34,706	32,758	37,650	37,650
Transportation Charges ISF	2302	83,122	77,762	81,575	81,575
Transportation Work Order	2304	3,397	10,924	7,000	7,000

Fund: E200 Harbor Enterprise  
 Service Activity: Transportation Terminals  
 Budget Unit: 5100 Harbor Administration

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors	
1	2	3	4	5	
Transportation Charges ISF Non Uniform Guidance	2305	0	4,267	1,550	1,550
Utilities	2311	244,969	266,300	286,675	286,675
<b>Total Services and Supplies</b>		<b>5,348,355</b>	<b>5,002,183</b>	<b>6,176,805</b>	<b>6,176,805</b>
Depreciation Expense	3611	832,941	904,081	782,350	782,350
Bad Debts	3711	0	0	156,000	156,000
<b>Total Other Charges</b>		<b>832,941</b>	<b>904,081</b>	<b>938,350</b>	<b>938,350</b>
<b>Total Operating Expenses</b>		<b>10,827,040</b>	<b>10,614,211</b>	<b>12,590,830</b>	<b>12,590,830</b>
<b>Operating Income (Loss)</b>		<b>(2,336,441)</b>	<b>(1,767,462)</b>	<b>(4,116,330)</b>	<b>(4,116,330)</b>
<b>Nonoperating Revenues</b>					
Use Of Money And Property Prior Year Revenue	8901	0	(190)	0	0
Investment Income	8911	404,084	654,879	400,000	400,000
Lease Interest	8915	2,532,325	2,450,923	2,582,075	2,582,075
<b>Total Revenue from Use of Money and Property</b>		<b>2,936,409</b>	<b>3,105,612</b>	<b>2,982,075</b>	<b>2,982,075</b>
Sale of Capital Assets	9821	1,982	4,722	0	0
Gain/Loss on Disposal of Capital Assets	9822	(2,428)	(17,834)	0	0
Fa System Sale Proceeds	9823	0	(4,722)	0	0
<b>Total Other Financing Sources</b>		<b>(446)</b>	<b>(17,834)</b>	<b>0</b>	<b>0</b>
<b>Total Nonoperating Revenues</b>		<b>2,935,963</b>	<b>3,087,778</b>	<b>2,982,075</b>	<b>2,982,075</b>
<b>Nonoperating Expenses</b>					
Interest On Lease Purchase Payments	3451	0	0	0	0
<b>Total Other Charges</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Nonoperating Expenses</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Income Before Capital Contributions and Transfers</b>		<b>599,523</b>	<b>1,320,316</b>	<b>(1,134,255)</b>	<b>(1,134,255)</b>
<b>Operating Transfers</b>					
Intrafund Cost Allocation Incr	5121	(3,706,470)	(3,738,657)	(4,490,861)	(4,490,861)
Intrafund Cost Allocation Decr	5122	3,706,470	3,738,657	4,490,861	4,490,861
<b>Total Other Financing Uses</b>		<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>
Transfers In From Other Funds	9831	600,000	817,000	750,000	750,000
<b>Total Other Financing Sources</b>		<b>600,000</b>	<b>817,000</b>	<b>750,000</b>	<b>750,000</b>



Fund: E200 Harbor Enterprise  
 Service Activity: Transportation Terminals  
 Budget Unit: 5100 Harbor Administration

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors
1	2	3	4	5
<b>Total Operating Transfers</b>	<b>600,000</b>	<b>817,000</b>	<b>750,000</b>	<b>750,000</b>
<b>Change in Net Position</b>	<b>1,199,523</b>	<b>2,137,316</b>	<b>(384,255)</b>	<b>(384,255)</b>
Net Position - Beginning Balance				
Net Position - Ending Balance				
<b>Retirement of Long Term Debt</b>				
Lease Purchase Pymt Principal	3311	0	0	0
<b>Total Other Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Retirement of Long Term Debt</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Fund: E200 Harbor Enterprise  
 Function: Public Ways & Facilities  
 Activity: Transportation Terminals

**Harbor Capital Projects Division - 5150**

	Final Budget FY 2023-24	Actual Prior Year FY 2023-24	Recommended Budget FY 2024-25	Adopted Budget FY 2024-25
Total Appropriations	8,976,002	1,245,941	11,965,405	11,965,405
Total Revenues	100,000	198,337	2,120,000	2,120,000
<b>Net Income (Loss)</b>	<b>(8,876,002)</b>	<b>(1,047,604)</b>	<b>(9,845,405)</b>	<b>(9,845,405)</b>

Budget Unit Description:

The Harbor Department maintains its own Capital Projects Division. This Division coordinates the planning, design, and construction of critical infrastructure projects.

Fund: E200 Harbor Enterprise  
 Service Activity: Transportation Terminals  
 Budget Unit: 5150 Harbor Capital Projects Division

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors
1	2	3	4	5
<b>Operating Revenues</b>				
Contract Revenue	9703	0	150,000	1,120,000
Cost Allocation Plan Revenue	9731	4	0	0
Total Charges for Services		4	150,000	1,120,000
<b>Total Operating Revenues</b>		<b>4</b>	<b>150,000</b>	<b>1,120,000</b>
<b>Operating Expenses</b>				
Radio Communications ISF	2033	0	237	0
Cost Allocation Plan Charges	2158	0	1	5
Purchasing Charges ISF	2165	216	376	400
Total Services and Supplies		216	614	405
<b>Total Operating Expenses</b>		<b>216</b>	<b>614</b>	<b>405</b>
<b>Operating Income (Loss)</b>		<b>(212)</b>	<b>149,386</b>	<b>1,119,595</b>
<b>Nonoperating Revenues</b>				
Gain/Loss on Disposal of Capital Assets	9822	(121,688)	(143,020)	0
<b>Total Other Financing Sources</b>		<b>(121,688)</b>	<b>(143,020)</b>	<b>0</b>
<b>Total Nonoperating Revenues</b>		<b>(121,688)</b>	<b>(143,020)</b>	<b>0</b>
<b>Income Before Capital Contributions and Transfers</b>		<b>(121,900)</b>	<b>6,366</b>	<b>1,119,595</b>
<b>Operating Transfers</b>				
Transfers In From Other Funds	9831	0	191,357	0
Insurance Recoveries	9851	0	0	1,000,000
<b>Total Other Financing Sources</b>		<b>0</b>	<b>191,357</b>	<b>1,000,000</b>
<b>Total Operating Transfers</b>		<b>0</b>	<b>191,357</b>	<b>1,000,000</b>
<b>Change in Net Position</b>		<b>(121,900)</b>	<b>197,723</b>	<b>2,119,595</b>
Net Position - Beginning Balance				
Net Position - Ending Balance				
<b>Capital Assets</b>				
Land Improvements	4012	0	0	0
Buildings And Improvements	4111	25,813	26,623	4,600,000

Fund: E200 Harbor Enterprise  
 Service Activity: Transportation Terminals  
 Budget Unit: 5150 Harbor Capital Projects Division

Operating Detail		2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors
1		2	3	4	5
Other Professional And Special Services 1099	4118	2,378,188	808,274	7,250,000	7,250,000
Equipment	4601	25,442	410,430	115,000	115,000
<b>Total Capital Assets</b>		<b>2,429,443</b>	<b>1,245,327</b>	<b>11,965,000</b>	<b>11,965,000</b>
<b>Total Capital Assets</b>		<b>2,429,443</b>	<b>1,245,327</b>	<b>11,965,000</b>	<b>11,965,000</b>

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Fund: E300 Airports Enterprise  
 Function: Public Ways & Facilities  
 Activity: Transportation Terminals

**Oxnard Airport - 5000**

	Final Budget FY 2023-24	Actual Prior Year FY 2023-24	Recommended Budget FY 2024-25	Adopted Budget FY 2024-25
Total Appropriations	3,164,115	2,830,585	3,170,663	3,170,663
Total Revenues	1,570,182	1,670,035	1,639,585	1,639,585
<b>Net Income (Loss)</b>	<b>(1,593,933)</b>	<b>(1,160,550)</b>	<b>(1,531,078)</b>	<b>(1,531,078)</b>
Auth Positions	8		8	8
FTE Positions	8.0		8.0	8.0

Budget Unit Description:

Oxnard Airport

This Preliminary Budget provides for the ongoing administration, operation, and maintenance of the Oxnard Airport. Ventura County Airports are a source of economic activity creating output (revenues), employment, and incomes both on and off the airfields. They are also considered a National Asset by the FAA. Based on the most recent economic benefit study, together the Camarillo and Oxnard airports are responsible, directly for approximately 1,174 direct jobs providing a payroll of over \$88M with an output of over \$156.2 million. Total 2018 combined economic benefit for Ventura County Airports was approximately \$283 million. Ventura Airports support and provide employment and payrolls for our local citizens, create opportunities for visitors and tourism related jobs and industry, and provide good paying jobs with average compensation for airport related jobs being 5.5% greater than the average area job. The Oxnard Airport holds an FAA Part 139 operating certificate that allows the airport to meet federal regulations and safely accommodate airline activity, when present. There were approximately 75,000 takeoffs and landings at Oxnard Airport in 2022.

Fund: E300 Airports Enterprise  
 Service Activity: Transportation Terminals  
 Budget Unit: 5000 Oxnard Airport

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors
1	2	3	4	5

Operating Revenues					
Commercial Activity Permit	8771	4,154	4,193	3,945	3,945
<b>Total Licenses Permits and Franchises</b>		<b>4,154</b>	<b>4,193</b>	<b>3,945</b>	<b>3,945</b>
Vehicle Code Fines	8811	544	140	360	360
Forfeitures And Penalties	8831	3,923	3,267	3,704	3,704
<b>Total Fines Forfeitures and Penalties</b>		<b>4,467</b>	<b>3,407</b>	<b>4,064</b>	<b>4,064</b>
Rents And Concessions	8931	1,018,602	1,002,754	1,630,076	1,630,076
Lease Revenue	8935	428,598	427,438	0	0
CPI Lease Revenue	8936	0	576	0	0
Percentage Lease Revenue	8937	0	17,320	0	0
Other Lease Revenue	8938	0	0	0	0
<b>Total Revenue from Use of Money and Property</b>		<b>1,447,200</b>	<b>1,448,087</b>	<b>1,630,076</b>	<b>1,630,076</b>
Federal Aid COVID-19	9352	59,000	0	0	0
<b>Total Intergovernmental Revenues</b>		<b>59,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
Liability Insurance	9718	2,876	0	0	0
<b>Total Charges for Services</b>		<b>2,876</b>	<b>0</b>	<b>0</b>	<b>0</b>
Miscellaneous Revenue	9790	4,906	4,919	1,500	1,500
<b>Total Miscellaneous Revenues</b>		<b>4,906</b>	<b>4,919</b>	<b>1,500</b>	<b>1,500</b>
<b>Total Operating Revenues</b>		<b>1,522,604</b>	<b>1,460,606</b>	<b>1,639,585</b>	<b>1,639,585</b>

Operating Expenses					
Regular Salaries	1101	318,423	380,697	499,130	499,130
Extra Help	1102	0	5,230	0	0
Overtime	1105	28,143	27,769	32,240	32,240
Supplemental Payments	1106	26,518	29,118	23,288	23,288
Terminations	1107	3,301	2,747	5,021	5,021
Call Back Staffing	1108	3,744	123	0	0
Retirement Contribution	1121	84,865	93,219	123,862	123,862
OASDI Contribution	1122	13,396	13,652	15,920	15,920
FICA Medicare	1123	5,587	6,811	8,104	8,104
Safe Harbor	1124	0	196	0	0
457 Supplemental Retirement Plan	1130	0	161	0	0
Group Insurance	1141	84,172	66,495	98,445	98,445
Life Insurance For Department Heads And Management	1142	277	283	320	320

Fund: E300 Airports Enterprise  
 Service Activity: Transportation Terminals  
 Budget Unit: 5000 Oxnard Airport

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors
1	2	3	4	5
State Unemployment Insurance	1143	552	(8)	0
Workers' Compensation Insurance	1165	20,562	49,735	39,798
401K Plan	1171	5,279	6,822	14,558
Salary And Employee Benefits Current Year Adj Increase	1991	172,997	218,548	264,241
<b>Total Salaries and Employee Benefits</b>		<b>767,816</b>	<b>901,596</b>	<b>1,124,927</b>
Agricultural	2011	16,728	0	10,050
Clothing And Personal Supplies	2021	72,926	5,030	11,691
Uniform Allowance	2022	4,585	5,013	5,250
Communications	2031	1,550	0	500
Voice Data ISF	2032	5,639	6,079	5,374
Radio Communications ISF	2033	7,429	9,989	6,271
Janitorial Supplies	2054	6,609	3,835	5,215
Other Household Expense	2056	58,639	62,660	55,210
Hazardous Material Disposal	2057	358	100	2,175
General Insurance Allocation ISF	2071	73,592	51,741	49,974
Equipment Maintenance	2101	4,182	35,187	21,300
Maintenance Supplies And Parts	2104	37,058	52,757	32,193
Building And Improvements Supplies And Parts	2111	7,164	29,759	5,600
Buildings And Improvements Maintenance	2112	185,352	42,347	137,800
Facilities And Materials Sq Ft Allocation ISF	2114	0	0	552
Facilities Projects ISF	2115	84,136	344,785	0
Medical And Laboratory Supplies	2121	0	247	1,400
Memberships And Dues	2131	402	275	1,520
Cost Allocation Plan Charges	2158	27,213	26,087	23,413
Miscellaneous Expense	2159	32,356	27,995	28,495
Office Supplies	2161	99	139	60
Printing And Binding Non ISF	2162	0	0	2,900
Books And Publications	2163	129	0	100
Purchasing Charges ISF	2165	3,488	4,001	5,277
Stores ISF	2168	0	0	47
Miscellaneous Office Expense	2179	0	782	0
Credit Card Fees	2190	0	306	3,600
Collection And Billing Services	2191	59,626	33,154	0
Marketing And Advertising	2193	4,915	0	5,000
Software Maintenance Agreements	2194	0	4,250	0



Fund: E300 Airports Enterprise  
 Service Activity: Transportation Terminals  
 Budget Unit: 5000 Oxnard Airport

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors	
1	2	3	4	5	
Other Medical Services	2195	120	120	0	0
Contributions And Grants To Non Governmental Agencies	2196	4,000	0	0	0
Other Professional And Specialized Services Non ISF	2199	139,718	56,901	340,259	340,259
Employee Health Services	2201	3,386	3,680	3,743	3,743
Information Technology ISF	2202	0	0	638	638
Public Works ISF Charges	2205	0	0	6,000	6,000
Employee Benefits ISF	2210	0	25,516	28,028	28,028
Publications And Legal Notices	2221	0	0	1,408	1,408
Rent And Leases Equipment Noncounty Owned	2231	34,215	33,263	7,200	7,200
Software Subscriptions Non ISF	2236	0	3,020	28,002	28,002
Building Leases And Rentals Noncounty Owned	2241	21,774	(17,100)	0	0
Computer Equipment <5000	2261	1,808	295	1,500	1,500
Furniture And Fixtures <5000	2262	0	0	1,300	1,300
Installations Electrical Equipment ISF	2263	0	0	68	68
Minor Equipment	2264	155	4,314	2,500	2,500
Education Conference And Seminars	2273	3,595	12,625	1,300	1,300
Private Vehicle Mileage	2291	406	136	1,127	1,127
Travel Expense	2292	9,376	6,836	36,150	36,150
Freight, Express, Other Delivery	2293	0	333	0	0
Gas And Diesel Fuel Non ISF	2294	9,289	5,348	0	0
Gas And Diesel Fuel ISF	2301	19,588	20,300	22,759	22,759
Transportation Charges ISF	2302	30,603	33,217	39,312	39,312
Transportation Work Order	2304	43,980	37,273	60,967	60,967
Transportation Charges ISF Non Uniform Guidance	2305	0	1,636	163	163
Utilities	2311	98,825	113,878	111,203	111,203
<b>Total Services and Supplies</b>		<b>1,115,015</b>	<b>1,088,107</b>	<b>1,114,594</b>	<b>1,114,594</b>
Depreciation Expense	3611	841,871	826,674	756,142	756,142
Bad Debts	3711	0	208	15,000	15,000
<b>Total Other Charges</b>		<b>841,871</b>	<b>826,882</b>	<b>771,142</b>	<b>771,142</b>
<b>Total Operating Expenses</b>		<b>2,724,701</b>	<b>2,816,585</b>	<b>3,010,663</b>	<b>3,010,663</b>
<b>Operating Income (Loss)</b>		<b>(1,202,098)</b>	<b>(1,355,979)</b>	<b>(1,371,078)</b>	<b>(1,371,078)</b>
<b>Nonoperating Revenues</b>					
Lease Interest	8915	124,389	128,369	0	0

Fund: E300 Airports Enterprise  
 Service Activity: Transportation Terminals  
 Budget Unit: 5000 Oxnard Airport

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors
1	2	3	4	5
<b>Total Revenue from Use of Money and Property</b>	<b>124,389</b>	<b>128,369</b>	<b>0</b>	<b>0</b>
<b>Total Nonoperating Revenues</b>	<b>124,389</b>	<b>128,369</b>	<b>0</b>	<b>0</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>(1,077,709)</b>	<b>(1,227,610)</b>	<b>(1,371,078)</b>	<b>(1,371,078)</b>
<b>Operating Transfers</b>				
Insurance Recoveries	9851	90,046	81,060	0
<b>Total Other Financing Sources</b>	<b>90,046</b>	<b>81,060</b>	<b>0</b>	<b>0</b>
<b>Total Operating Transfers</b>	<b>90,046</b>	<b>81,060</b>	<b>0</b>	<b>0</b>
<b>Change in Net Position</b>	<b>(987,663)</b>	<b>(1,146,550)</b>	<b>(1,371,078)</b>	<b>(1,371,078)</b>
Net Position - Beginning Balance				
Net Position - Ending Balance				
<b>Capital Assets</b>				
Equipment	4601	171,176	0	160,000
Vehicles	4671	0	14,000	0
<b>Total Capital Assets</b>	<b>171,176</b>	<b>14,000</b>	<b>160,000</b>	<b>160,000</b>
<b>Total Capital Assets</b>	<b>171,176</b>	<b>14,000</b>	<b>160,000</b>	<b>160,000</b>

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Fund: E300 Airports Enterprise  
 Function: Public Ways & Facilities  
 Activity: Transportation Terminals

**Camarillo Airport - 5020**

	Final Budget FY 2023-24	Actual Prior Year FY 2023-24	Recommended Budget FY 2024-25	Adopted Budget FY 2024-25
Total Appropriations	7,287,963	6,599,411	7,971,675	7,971,675
Total Revenues	7,437,164	8,174,886	8,098,837	8,098,837
<b>Net Income (Loss)</b>	<b>149,201</b>	<b>1,575,475</b>	<b>127,162</b>	<b>127,162</b>
Auth Positions	29		29	29
FTE Positions	29.0		29.0	29.0

Budget Unit Description:

Camarillo Airport

This budget provides for the ongoing administration, operation, and maintenance of the Camarillo Airport. Ventura County Airports are a source of economic activity creating output (revenues), employment, and incomes both on and off the airfields. They are also considered a National Asset by the FAA. Based on the most recent economic benefit study, The Camarillo and Oxnard airports are together responsible directly for approximately 1,174 direct jobs providing a payroll of over \$88M with an output of over \$156.2 million. Total 2018 combined economic benefit for Ventura County Airports was approximately \$283 million. Ventura Airports support and provide employment and payrolls for our local citizens, create

Fund: E300 Airports Enterprise  
 Service Activity: Transportation Terminals  
 Budget Unit: 5020 Camarillo Airport

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors
1	2	3	4	5

Operating Revenues					
Commercial Activity Permit	8771	37,349	40,482	37,236	37,236
Special Use Permit	8772	436	264,182	747	747
<b>Total Licenses Permits and Franchises</b>		<b>37,785</b>	<b>304,665</b>	<b>37,983</b>	<b>37,983</b>
Vehicle Code Fines	8811	509	1,396	1,632	1,632
Forfeitures And Penalties	8831	8,880	9,045	10,242	10,242
<b>Total Fines Forfeitures and Penalties</b>		<b>9,389</b>	<b>10,441</b>	<b>11,874</b>	<b>11,874</b>
Rents And Concessions	8931	5,023,879	5,019,629	7,464,715	7,464,715
Lease Revenue	8935	809,431	854,262	0	0
Other Lease Revenue	8938	0	67,080	0	0
<b>Total Revenue from Use of Money and Property</b>		<b>5,833,310</b>	<b>5,940,971</b>	<b>7,464,715</b>	<b>7,464,715</b>
Federal Aid COVID-19	9352	148,000	0	0	0
<b>Total Intergovernmental Revenues</b>		<b>148,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
NSF Check Charge	9707	25	50	0	0
Cost Allocation Plan Revenue	9731	0	0	19,262	19,262
<b>Total Charges for Services</b>		<b>25</b>	<b>50</b>	<b>19,262</b>	<b>19,262</b>
Miscellaneous Revenue	9790	56,092	22,398	37,243	37,243
<b>Total Miscellaneous Revenues</b>		<b>56,092</b>	<b>22,398</b>	<b>37,243</b>	<b>37,243</b>
<b>Total Operating Revenues</b>		<b>6,084,602</b>	<b>6,278,525</b>	<b>7,571,077</b>	<b>7,571,077</b>

Operating Expenses					
Regular Salaries	1101	1,821,066	2,227,482	2,584,553	2,584,553
Extra Help	1102	4,613	34,934	20,995	20,995
Overtime	1105	135,224	90,163	104,201	104,201
Supplemental Payments	1106	83,838	102,293	95,512	95,512
Terminations	1107	47,322	34,083	55,120	55,120
Call Back Staffing	1108	1,199	0	0	0
Retirement Contribution	1121	343,118	343,148	455,299	455,299
OASDI Contribution	1122	104,986	126,497	143,619	143,619
FICA Medicare	1123	30,079	35,366	40,187	40,187
Safe Harbor	1124	24	1,279	0	0
457 Supplemental Retirement Plan	1130	140	1,048	0	0
Group Insurance	1141	332,211	391,044	482,966	482,966
Life Insurance For Department Heads And Management	1142	932	1,057	1,160	1,160

Fund: E300 Airports Enterprise  
 Service Activity: Transportation Terminals  
 Budget Unit: 5020 Camarillo Airport

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors	
1	2	3	4	5	
State Unemployment Insurance	1143	2,950	(57)	0	0
Management Disability Insurance	1144	6,018	7,407	8,247	8,247
Workers' Compensation Insurance	1165	94,921	221,281	186,084	186,084
401K Plan	1171	34,323	55,346	75,709	75,709
Salary And Employee Benefits Current Year Adj Increase	1991	(1,804)	6,702	0	0
Salary And Employee Benefits Current Year Adj Decrease	1992	(172,997)	(240,474)	(264,241)	(264,241)
Capitalized Labor Decrease	1994	(25,688)	(48,418)	(29,033)	(29,033)
<b>Total Salaries and Employee Benefits</b>		<b>2,842,473</b>	<b>3,390,181</b>	<b>3,960,378</b>	<b>3,960,378</b>
Agricultural	2011	17,099	0	44,780	44,780
Clothing And Personal Supplies	2021	3,527	4,426	11,040	11,040
Uniform Allowance	2022	3,864	5,000	4,000	4,000
Communications	2031	19,576	19,882	12,600	12,600
Voice Data ISF	2032	52,220	52,546	56,223	56,223
Radio Communications ISF	2033	1,593	2,601	1,830	1,830
Food	2041	0	1,009	0	0
Janitorial Supplies	2054	10,496	10,238	2,300	2,300
Other Household Expense	2056	7,010	5,705	18,990	18,990
Hazardous Material Disposal	2057	1,265	5,767	8,930	8,930
General Insurance Allocation ISF	2071	136,671	183,445	186,642	186,642
Equipment Maintenance	2101	4,734	4,071	12,000	12,000
Maintenance Supplies And Parts	2104	44,718	37,376	26,000	26,000
Building And Improvements Supplies And Parts	2111	19,154	27,226	13,000	13,000
Buildings And Improvements Maintenance	2112	235,819	85,270	463,000	463,000
Facilities And Materials Sq Ft Allocation ISF	2114	408	432	430	430
Facilities Projects ISF	2115	61,294	365,400	0	0
Medical And Laboratory Supplies	2121	0	7,160	5,180	5,180
Memberships And Dues	2131	8,048	12,905	10,769	10,769
Cost Allocation Plan Charges	2158	47,367	62,957	97,044	97,044
Miscellaneous Expense	2159	20,538	35,941	46,407	46,407
Office Supplies	2161	3,701	4,909	7,425	7,425
Printing And Binding Non ISF	2162	1,472	900	6,252	6,252
Books And Publications	2163	554	535	860	860
Mail Center ISF	2164	7,991	5,609	7,808	7,808
Purchasing Charges ISF	2165	9,314	9,092	11,245	11,245
Graphics Charges ISF	2166	3,536	17,982	5,000	5,000

Fund: E300 Airports Enterprise  
 Service Activity: Transportation Terminals  
 Budget Unit: 5020 Camarillo Airport

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors	
1	2	3	4	5	
Copy Machine Chgs ISF	2167	8,463	7,612	8,365	8,365
Stores ISF	2168	113	62	280	280
Postage And Special Delivery	2169	0	10	0	0
Miscellaneous Office Expense	2179	509	1,041	1,370	1,370
Attorney Services	2185	81,890	79,098	112,000	112,000
Credit Card Fees	2190	0	8,157	10,950	10,950
Collection And Billing Services	2191	12,865	12,994	0	0
Temporary Help	2192	2,894	0	20,995	20,995
Marketing And Advertising	2193	7,417	28,949	50,500	50,500
Software Maintenance Agreements	2194	0	39,301	0	0
Other Medical Services	2195	360	240	0	0
Contributions And Grants To Non Governmental Agencies	2196	269	0	0	0
Other Professional And Specialized Services Non ISF	2199	399,981	309,587	804,570	804,570
Employee Health Services	2201	6,654	784	9,211	9,211
Information Technology ISF	2202	52,945	77,178	88,298	88,298
County Geographical Information Systems Expense ISF	2203	1,014	1,488	1,806	1,806
Public Works ISF Charges	2205	14,914	15,337	62,750	62,750
Special Services ISF	2206	1,257	1,861	923	923
Employee Benefits ISF	2210	0	30,078	37,128	37,128
Publications And Legal Notices	2221	0	0	9,708	9,708
Rent And Leases Equipment Noncounty Owned	2231	46,463	28,958	30,800	30,800
Software Subscriptions Non ISF	2236	0	8,613	49,051	49,051
Building Leases And Rentals Noncounty Owned	2241	2,292	50,783	24,000	24,000
Computer Equipment <5000	2261	20,351	14,605	43,447	43,447
Furniture And Fixtures <5000	2262	37,572	13,012	9,000	9,000
Installations Electrical Equipment ISF	2263	0	0	2,380	2,380
Minor Equipment	2264	2,567	0	2,000	2,000
Library Books And Publications	2271	0	0	610	610
Training ISF	2272	0	0	1,700	1,700
Education Conference And Seminars	2273	9,502	16,835	21,000	21,000
Private Vehicle Mileage	2291	7,342	7,789	7,959	7,959
Travel Expense	2292	13,305	21,558	51,300	51,300
Gas And Diesel Fuel Non ISF	2294	3,832	6,371	5,088	5,088
Gas And Diesel Fuel ISF	2301	27,845	29,394	33,265	33,265

Fund: E300 Airports Enterprise  
 Service Activity: Transportation Terminals  
 Budget Unit: 5020 Camarillo Airport

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors	
1	2	3	4	5	
Transportation Charges ISF	2302	53,050	68,856	55,976	55,976
Transportation Work Order	2304	30,954	17,760	42,056	42,056
Transportation Charges ISF Non Uniform Guidance	2305	0	3,568	359	359
Utilities	2311	363,624	415,739	365,327	365,327
<b>Total Services and Supplies</b>		<b>1,932,212</b>	<b>2,286,004</b>	<b>3,023,927</b>	<b>3,023,927</b>
Taxes And Assessments	3571	4,958	11,699	3,921	3,921
Depreciation Expense	3611	895,539	877,004	874,949	874,949
Bad Debts	3711	0	32,370	18,500	18,500
<b>Total Other Charges</b>		<b>900,497</b>	<b>921,073</b>	<b>897,370</b>	<b>897,370</b>
<b>Total Operating Expenses</b>		<b>5,675,182</b>	<b>6,597,258</b>	<b>7,881,675</b>	<b>7,881,675</b>
<b>Operating Income (Loss)</b>		<b>409,420</b>	<b>(318,733)</b>	<b>(310,598)</b>	<b>(310,598)</b>
<b>Nonoperating Revenues</b>					
Investment Income	8911	502,720	732,178	527,760	527,760
Lease Interest	8915	1,095,754	1,141,886	0	0
<b>Total Revenue from Use of Money and Property</b>		<b>1,598,474</b>	<b>1,874,064</b>	<b>527,760</b>	<b>527,760</b>
Gain/Loss on Disposal of Capital Assets	9822	0	8,696	0	0
<b>Total Other Financing Sources</b>		<b>0</b>	<b>8,696</b>	<b>0</b>	<b>0</b>
<b>Total Nonoperating Revenues</b>		<b>1,598,474</b>	<b>1,882,760</b>	<b>527,760</b>	<b>527,760</b>
<b>Income Before Capital Contributions and Transfers</b>		<b>2,007,894</b>	<b>1,564,027</b>	<b>217,162</b>	<b>217,162</b>
<b>Operating Transfers</b>					
Transfers Out To Other Funds	5111	(49,955)	(2,154)	0	0
<b>Total Other Financing Uses</b>		<b>(49,955)</b>	<b>(2,154)</b>	<b>0</b>	<b>0</b>
Insurance Recoveries	9851	4,316	13,602	0	0
<b>Total Other Financing Sources</b>		<b>4,316</b>	<b>13,602</b>	<b>0</b>	<b>0</b>
<b>Total Operating Transfers</b>		<b>(45,640)</b>	<b>11,448</b>	<b>0</b>	<b>0</b>
<b>Change in Net Position</b>		<b>1,962,254</b>	<b>1,575,475</b>	<b>217,162</b>	<b>217,162</b>

Net Position - Beginning Balance

Net Position - Ending Balance



Fund: E300 Airports Enterprise  
 Service Activity: Transportation Terminals  
 Budget Unit: 5020 Camarillo Airport

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors
1	2	3	4	5
<b>Capital Assets</b>				
Buildings And Improvements	4111	0	0	90,000
Equipment	4601	246,745	0	0
<b>Total Capital Assets</b>		<b>246,745</b>	<b>0</b>	<b>90,000</b>
<b>Total Capital Assets</b>		<b>246,745</b>	<b>0</b>	<b>90,000</b>

Fund: E300 Airports Enterprise  
 Function: Public Ways & Facilities  
 Activity: Transportation Terminals

**Airports Capital Projects - 5040**

	Final Budget FY 2023-24	Actual Prior Year FY 2023-24	Recommended Budget FY 2024-25	Adopted Budget FY 2024-25
Total Appropriations	19,566,851	18,578,302	7,303,293	7,303,293
Total Revenues	17,595,436	12,925,787	5,787,844	5,787,844
<b>Net Income (Loss)</b>	<b>(1,971,415)</b>	<b>(5,652,515)</b>	<b>(1,515,449)</b>	<b>(1,515,449)</b>

Budget Unit Description:

Airports Capital Projects

This budget provides for the accounting of the Airports' capital projects. Camarillo and Oxnard Airports receive both federal and state grant funds. Federal Aviation Administration (FAA) regulations, under which the County accepts airport improvement grants, require that: airports receiving grant assistance must dedicate all revenues generated by the airport for the capital and operating costs of that airport or the local airport system; and, that financial self-sufficiency is maximized. Rate-setting may be by either cost recovery or fair market value for aviation uses and must be by fair market value for non-aviation uses.

Fund: E300 Airports Enterprise  
 Service Activity: Transportation Terminals  
 Budget Unit: 5040 Airports Capital Projects

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors
1	2	3	4	5
<b>Operating Revenues</b>				
State Construction Capital	9162	0	24,469	24,469
Federal Construction	9291	29,600	589,637	0
Federal Construction Capital	9292	6,781,242	12,131,476	5,763,375
Federal Other	9351	(12,270)	0	0
<b>Total Intergovernmental Revenues</b>	<b>6,798,572</b>	<b>12,721,112</b>	<b>5,787,844</b>	<b>5,787,844</b>
<b>Total Operating Revenues</b>	<b>6,798,572</b>	<b>12,721,112</b>	<b>5,787,844</b>	<b>5,787,844</b>
<b>Operating Expenses</b>				
Salary And Employee Benefits Current Year Adj Increase	1991	0	15,224	0
<b>Total Salaries and Employee Benefits</b>		<b>0</b>	<b>15,224</b>	<b>0</b>
Buildings And Improvements Maintenance	2112	667	0	0
Facilities Projects ISF	2115	1,085	229,011	0
Purchasing Charges ISF	2165	45	14	14
Other Professional And Specialized Services Non ISF	2199	0	384,916	0
<b>Total Services and Supplies</b>		<b>1,797</b>	<b>613,941</b>	<b>14</b>
Depreciation Expense	3611	352,583	372,867	349,529
<b>Total Other Charges</b>		<b>352,583</b>	<b>372,867</b>	<b>349,529</b>
<b>Total Operating Expenses</b>	<b>354,381</b>	<b>1,002,032</b>	<b>349,543</b>	<b>349,543</b>
<b>Operating Income (Loss)</b>	<b>6,444,191</b>	<b>11,719,080</b>	<b>5,438,301</b>	<b>5,438,301</b>
<b>Nonoperating Revenues</b>				
Gain/Loss on Disposal of Capital Assets	9822	0	(24,336)	0
<b>Total Other Financing Sources</b>	<b>0</b>	<b>(24,336)</b>	<b>0</b>	<b>0</b>
<b>Total Nonoperating Revenues</b>	<b>0</b>	<b>(24,336)</b>	<b>0</b>	<b>0</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>6,444,191</b>	<b>11,694,744</b>	<b>5,438,301</b>	<b>5,438,301</b>
<b>Operating Transfers</b>				
Insurance Recoveries	9851	0	229,011	0
<b>Total Other Financing Sources</b>	<b>0</b>	<b>229,011</b>	<b>0</b>	<b>0</b>
<b>Total Operating Transfers</b>	<b>0</b>	<b>229,011</b>	<b>0</b>	<b>0</b>

Fund: E300 Airports Enterprise  
 Service Activity: Transportation Terminals  
 Budget Unit: 5040 Airports Capital Projects

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors
1	2	3	4	5
<b>Change in Net Position</b>	<b>6,444,191</b>	<b>11,923,755</b>	<b>5,438,301</b>	<b>5,438,301</b>

Net Position - Beginning Balance

Net Position - Ending Balance

Capital Assets					
Buildings And Improvements	4111	3,670,065	16,999,360	6,953,750	6,953,750
Equipment	4601	0	576,910	0	0
<b>Total Capital Assets</b>		<b>3,670,065</b>	<b>17,576,270</b>	<b>6,953,750</b>	<b>6,953,750</b>
<b>Total Capital Assets</b>		<b>3,670,065</b>	<b>17,576,270</b>	<b>6,953,750</b>	<b>6,953,750</b>

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Fund: E310 Camarillo Airport Road And Lighting  
 Function: Public Ways & Facilities  
 Activity: Transportation Terminals

**Cam Airport Roads and Lighting - 5060**

	Final Budget FY 2023-24	Actual Prior Year FY 2023-24	Recommended Budget FY 2024-25	Adopted Budget FY 2024-25
Total Appropriations	99,899	97,903	101,717	101,717
Total Revenues	12,113	25,983	10,532	10,532
<b>Net Income (Loss)</b>	<b>(87,786)</b>	<b>(71,920)</b>	<b>(91,185)</b>	<b>(91,185)</b>

Budget Unit Description:

Cam Airport Roads and Lighting

The Camarillo Utility Enterprise, Roads and Lighting Division, under the auspices of the Department of Airports, provides administrative support and maintenance for the operation of the streets, street lighting, and storm drains at Camarillo Airport. It also provides administrative support to member agencies of the Camarillo Utility Enterprise, service vendors and County agencies, including the Department of Airports. It prepares budgets, monitors activities and conditions of the systems; plans and manages maintenance and capital improvement projects. Additionally, it coordinates and facilitates meetings of the Camarillo Utility Enterprise Advisory Committee.

Fund: E310 Camarillo Airport Road And Lighting  
 Service Activity: Transportation Terminals  
 Budget Unit: 5060 Cam Airport Roads and Lighting

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors
1	2	3	4	5
<b>Operating Revenues</b>				
Assessment And Tax Collection Fees	9411	7,809	14,396	5,928
Total Charges for Services		7,809	14,396	5,928
<b>Total Operating Revenues</b>		<b>7,809</b>	<b>14,396</b>	<b>5,928</b>
<b>Operating Expenses</b>				
Equipment Maintenance Contracts	2102	0	0	3,669
Road Supplies	2105	0	0	415
Cost Allocation Plan Charges	2158	377	464	498
Purchasing Charges ISF	2165	0	0	73
Utilities	2311	5,829	6,200	5,950
Total Services and Supplies		6,206	6,664	10,605
Depreciation Expense	3611	91,114	91,239	91,112
Total Other Charges		91,114	91,239	91,112
<b>Total Operating Expenses</b>		<b>97,320</b>	<b>97,903</b>	<b>101,717</b>
<b>Operating Income (Loss)</b>		<b>(89,511)</b>	<b>(83,507)</b>	<b>(95,789)</b>
<b>Nonoperating Revenues</b>				
Investment Income	8911	7,034	11,587	4,604
<b>Total Revenue from Use of Money and Property</b>		<b>7,034</b>	<b>11,587</b>	<b>4,604</b>
<b>Total Nonoperating Revenues</b>		<b>7,034</b>	<b>11,587</b>	<b>4,604</b>
<b>Income Before Capital Contributions and Transfers</b>		<b>(82,476)</b>	<b>(71,920)</b>	<b>(91,185)</b>
		0	0	0
		0	0	0
<b>Change in Net Position</b>		<b>(82,476)</b>	<b>(71,920)</b>	<b>(91,185)</b>

Net Position - Beginning Balance

Net Position - Ending Balance

Fund: E400 Parks Department  
 Function: Recreation & Cultural Services  
 Activity: Recreation Facilities

**Parks Department - 4760**

	Final Budget FY 2023-24	Actual Prior Year FY 2023-24	Recommended Budget FY 2024-25	Adopted Budget FY 2024-25
Total Appropriations	17,527,589	8,971,531	18,189,327	18,189,327
Total Revenues	10,979,030	8,554,510	7,946,274	7,946,274
<b>Net Income (Loss)</b>	<b>(6,548,559)</b>	<b>(417,021)</b>	<b>(10,243,053)</b>	<b>(10,243,053)</b>
Auth Positions	25		26	26
FTE Positions	24.5		25.5	25.5

Budget Unit Description:

The Parks Department administers fifteen County regional parks (Happy Camp in Moorpark; Foster, Faria, Hobson, and the Rincon Parkway in Ventura; Santa Rosa in Santa Rosa Valley; Camp Comfort, Soule, and Dennison in Ojai; Steckel and Toland in Santa Paula; Sespe in Fillmore; Kenney Grove in Fillmore, Tapo Canyon and Oak Park in Simi Valley), and four regional/local trails (Ojai Valley, Sulphur Mountain, Piru, and Valley View Trails). Portions of Steckel Park Campground in Santa Paula are managed by a private party under a lease agreement. These regional parks provide a wide variety of day use, camping, picnicking, equestrian, and hiking facilities. Additionally, the Parks Department administers three golf courses; Saticoy Regional in Ventura, Rustic Canyon in Moorpark, and Soule Park in Ojai, who are managed under a lease to private operators. Six local parks and community centers are provided to communities located in the unincorporated areas of the County (Casitas Springs, El Rio, Oak View, Piru, Piru Skate Park, Linda Parks Park and Saticoy Park). Management of a historical property (Mission Aqueduct in Ventura) is also provided.



Fund: E400 Parks Department  
 Service Activity: Recreation Facilities  
 Budget Unit: 4760 Parks Department

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors
1	2	3	4	5
<b>Operating Revenues</b>				
Commercial Activity Permit	8771	2,175	1,110	2,175
Special Use Permit	8772	34,699	16,081	12,378
Other Licenses And Permits	8799	0	125	0
<b>Total Licenses Permits and Franchises</b>		<b>36,874</b>	<b>17,316</b>	<b>14,553</b>
Vehicle Code Fines	8811	17,672	26,932	35,313
Forfeitures And Penalties	8831	273	176	0
<b>Total Fines Forfeitures and Penalties</b>		<b>17,945</b>	<b>27,108</b>	<b>35,313</b>
Rents And Concessions	8931	461,782	728,935	566,965
Service Concession Arrange Rent	8932	307,601	312,846	312,846
Lease Revenue	8935	191,223	199,131	218,857
CPI Lease Revenue	8936	70	3,601	2,744
Percentage Lease Revenue	8937	231,204	254,298	188,610
Other Lease Revenue	8938	240	240	240
<b>Total Revenue from Use of Money and Property</b>		<b>1,192,121</b>	<b>1,499,051</b>	<b>1,290,262</b>
State Other	9252	96,323	50,478	500,000
<b>Total Intergovernmental Revenues</b>		<b>96,323</b>	<b>50,478</b>	<b>500,000</b>
Park And Recreation Services	9691	5,332,363	5,044,554	5,091,713
NSF Check Charge	9707	46	75	46
Other Interfund Revenue	9729	14,721	16,769	4,816
<b>Total Charges for Services</b>		<b>5,347,130</b>	<b>5,061,397</b>	<b>5,096,575</b>
Developer Contributions	9774	347,625	0	0
Miscellaneous Revenue	9790	51,893	46,230	33,917
<b>Total Miscellaneous Revenues</b>		<b>399,518</b>	<b>46,230</b>	<b>33,917</b>
<b>Total Operating Revenues</b>		<b>7,089,909</b>	<b>6,701,581</b>	<b>6,970,620</b>

<b>Operating Expenses</b>				
Regular Salaries	1101	1,206,442	1,426,880	1,784,646
Extra Help	1102	73,906	32,333	87,354
Overtime	1105	58,379	60,954	64,727
Supplemental Payments	1106	38,595	49,387	21,193
Terminations	1107	3,123	32,112	0
Call Back Staffing	1108	5,084	9,526	4,860
Retirement Contribution	1121	196,613	198,703	245,433
OASDI Contribution	1122	76,670	96,093	134,382

Fund: E400 Parks Department  
 Service Activity: Recreation Facilities  
 Budget Unit: 4760 Parks Department

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors	
1	2	3	4	5	
FICA Medicare	1123	19,738	23,589	33,305	33,305
Safe Harbor	1124	1,417	1,183	11,155	11,155
Retiree Health Payment 1099	1128	15,750	16,717	17,161	17,161
457 Supplemental Retirement Plan	1130	3,452	1,560	2,621	2,621
Group Insurance	1141	267,969	249,834	334,098	334,098
Life Insurance For Department Heads And Management	1142	843	856	1,007	1,007
State Unemployment Insurance	1143	1,978	(36)	0	0
Management Disability Insurance	1144	2,011	2,273	2,187	2,187
Workers' Compensation Insurance	1165	43,420	39,305	48,824	48,824
401K Plan	1171	13,148	21,875	17,310	17,310
<b>Total Salaries and Employee Benefits</b>	<b>2,028,539</b>	<b>2,263,146</b>	<b>2,810,263</b>	<b>2,810,263</b>	<b>2,810,263</b>
Clothing And Personal Supplies	2021	8,650	7,404	12,258	12,258
Uniform Allowance	2022	9,188	9,545	12,600	12,600
Communications	2031	17,508	18,429	13,300	13,300
Voice Data ISF	2032	10,131	8,344	11,160	11,160
Radio Communications ISF	2033	10,539	33,294	4,211	4,211
Janitorial Supplies	2054	55,640	54,165	70,553	70,553
Other Household Expense	2056	281,284	333,808	317,550	317,550
Hazardous Material Disposal	2057	48,305	44,110	6,300	6,300
Housekeeping Grounds ISF Charges	2058	1,342	91	0	0
General Insurance Allocation ISF	2071	188,325	162,157	173,069	173,069
Equipment Maintenance	2101	9,455	4,866	10,300	10,300
Maintenance Supplies And Parts	2104	156,210	178,907	208,756	208,756
Building And Improvements Supplies And Parts	2111	2,166	1,348	2,200	2,200
Buildings And Improvements Maintenance	2112	549,078	408,989	541,236	541,236
Facilities And Materials Sq Ft Allocation ISF	2114	30,504	31,776	36,005	36,005
Facilities Projects ISF	2115	1,607	715	6,326	6,326
Other Maintenance ISF	2116	3,480	5,884	1,048	1,048
Medical Claims ISF	2122	0	1	75	75
Memberships And Dues	2131	583	725	800	800
Cash Shortage	2156	(138)	348	1,500	1,500
Cost Allocation Plan Charges	2158	64,486	71,154	87,205	87,205
Miscellaneous Expense	2159	359,867	58,212	84,292	84,292
Office Supplies	2161	1,971	1,737	5,000	5,000
Printing And Binding Non ISF	2162	14,927	22,608	20,000	20,000

Fund: E400 Parks Department  
 Service Activity: Recreation Facilities  
 Budget Unit: 4760 Parks Department

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors	
1	2	3	4	5	
Books And Publications	2163	0	397	500	500
Mail Center ISF	2164	1,162	4,912	1,158	1,158
Purchasing Charges ISF	2165	9,566	9,580	13,046	13,046
Graphics Charges ISF	2166	11,086	8,630	17,121	17,121
Copy Machine Chgs ISF	2167	3,417	5,216	4,835	4,835
Stores ISF	2168	0	7	0	0
Miscellaneous Office Expense	2179	2,098	3,414	3,787	3,787
Attorney Services	2185	6,804	18,729	23,112	23,112
Lab Services - Non Medical	2188	0	3,622	5,000	5,000
Credit Card Fees	2190	97,366	90,573	107,000	107,000
Temporary Help	2192	13,402	0	0	0
Marketing And Advertising	2193	5,934	8,942	2,500	2,500
Software Maintenance Agreements	2194	47,255	1,620	45,754	45,754
Other Professional And Specialized Services Non ISF	2199	414,894	423,093	699,965	699,965
Employee Health Services	2201	10,613	8,302	6,571	6,571
Information Technology ISF	2202	8,055	18,649	19,434	19,434
Public Works ISF Charges	2205	53,710	103,525	28,200	28,200
Special Services ISF	2206	11,918	12,155	0	0
Employee Benefits ISF	2210	0	56,367	55,965	55,965
Publications And Legal Notices	2221	0	0	500	500
Rent And Leases Equipment Noncounty Owned	2231	122,048	642,526	178,400	178,400
Software Subscriptions Non ISF	2236	0	45,653	0	0
Computer Equipment <5000	2261	7,818	7,407	20,100	20,100
Furniture And Fixtures <5000	2262	8,258	0	1,500	1,500
Minor Equipment	2264	1,972	9,297	13,250	13,250
Education Conference And Seminars	2273	7,142	7,406	1,890	1,890
Travel Expense	2292	3,929	4,465	1,857	1,857
Gas And Diesel Fuel ISF	2301	80,225	103,668	94,875	94,875
Transportation Charges ISF	2302	238,564	258,292	290,347	290,347
Motorpool ISF	2303	361	310	440	440
Transportation Work Order	2304	63,591	88,136	80,265	80,265
Transportation Charges ISF Non Uniform Guidance	2305	0	9,117	993	993
Utilities	2311	489,988	498,592	576,073	576,073
Sewage Treatment Costs	2314	67,901	74,692	74,692	74,692
<b>Total Services and Supplies</b>		<b>3,614,183</b>	<b>3,985,909</b>	<b>3,994,874</b>	<b>3,994,874</b>

Fund: E400 Parks Department  
 Service Activity: Recreation Facilities  
 Budget Unit: 4760 Parks Department

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors
1	2	3	4	5
Rights Of Way Fee Purchase	3551	228,800	0	0
Depreciation Expense	3611	946,241	880,029	846,956
Bad Debts	3711	3,421	1,768	3,788
Interfund Expense Administrative	3912	502,543	596,290	759,975
<b>Total Other Charges</b>		<b>1,681,005</b>	<b>1,478,086</b>	<b>1,610,719</b>
<b>Total Operating Expenses</b>		<b>7,323,727</b>	<b>7,727,142</b>	<b>8,415,856</b>
<b>Operating Income (Loss)</b>		<b>(233,817)</b>	<b>(1,025,561)</b>	<b>(1,445,236)</b>
<b>Nonoperating Revenues</b>				
Investment Income	8911	174,378	326,704	162,736
Lease Interest	8915	131,796	124,793	147,126
<b>Total Revenue from Use of Money and Property</b>		<b>306,175</b>	<b>451,497</b>	<b>309,862</b>
Sale of Capital Assets	9821	0	134	0
<b>Total Other Financing Sources</b>		<b>0</b>	<b>134</b>	<b>0</b>
<b>Total Nonoperating Revenues</b>		<b>306,175</b>	<b>451,631</b>	<b>309,862</b>
<b>Income Before Capital Contributions and Transfers</b>		<b>72,357</b>	<b>(573,930)</b>	<b>(1,135,374)</b>
<b>Operating Transfers</b>				
Transfers Out To Other Funds	5111	(112,262)	(82,260)	(45,000)
<b>Total Other Financing Uses</b>		<b>(112,262)</b>	<b>(82,260)</b>	<b>(45,000)</b>
Transfers In From Other Funds	9831	668,005	1,401,299	665,792
Insurance Recoveries	9851	1,500,758	0	0
<b>Total Other Financing Sources</b>		<b>2,168,762</b>	<b>1,401,299</b>	<b>665,792</b>
<b>Total Operating Transfers</b>		<b>2,056,500</b>	<b>1,319,038</b>	<b>620,792</b>
<b>Change in Net Position</b>		<b>2,128,858</b>	<b>745,108</b>	<b>(514,582)</b>
Net Position - Beginning Balance				
Net Position - Ending Balance				
<b>Capital Assets</b>				
Land	4011	1,482	0	0
Land Improvements	4012	1,375,462	1,134,752	5,352,835
Buildings And Improvements	4111	0	39,365	0

Fund: E400 Parks Department  
 Service Activity: Recreation Facilities  
 Budget Unit: 4760 Parks Department

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors
1	2	3	4	5
Sewer System Improvement	4113	0	0	0
Saticoy Regional Golf Course Clubhouse	4234	240,003	(11,988)	4,150,636
Equipment	4601	22,381	0	225,000
Computer Software	4701	0	0	0
<b>Total Capital Assets</b>	<b>1,639,328</b>	<b>1,162,129</b>	<b>9,728,471</b>	<b>9,728,471</b>
<b>Total Capital Assets</b>	<b>1,639,328</b>	<b>1,162,129</b>	<b>9,728,471</b>	<b>9,728,471</b>

Fund: E410 Oak View School Preservation And M  
 Function: Recreation & Cultural Services  
 Activity: Recreation Facilities

**Oak View School Preservation and Maintenance District - 4770**

	Final Budget FY 2023-24	Actual Prior Year FY 2023-24	Recommended Budget FY 2024-25	Adopted Budget FY 2024-25
Total Appropriations	452,745	353,405	422,790	422,790
Total Revenues	326,160	344,391	340,477	340,477
<b>Net Income (Loss)</b>	<b>(126,585)</b>	<b>(9,014)</b>	<b>(82,313)</b>	<b>(82,313)</b>

Budget Unit Description:

Oak View School Preservation and Maintenance District

Fund: E410 Oak View School Preservation And Mai  
 Service Activity: Recreation Facilities  
 Budget Unit: 4770 Oak View School Preservation and Mainte

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors
1	2	3	4	5
<b>Operating Revenues</b>				
Penalties And Costs On Delinquent Taxes	8841	1,102	854	0
<b>Total Fines Forfeitures and Penalties</b>		<b>1,102</b>	<b>854</b>	<b>0</b>
Rents And Concessions	8931	63,196	64,239	65,559
<b>Total Revenue from Use of Money and Property</b>		<b>63,196</b>	<b>64,239</b>	<b>65,559</b>
Special Assessments	9421	228,634	237,905	242,286
<b>Total Charges for Services</b>		<b>228,634</b>	<b>237,905</b>	<b>242,286</b>
Contributions And Donations	9770	3,000	0	0
<b>Total Miscellaneous Revenues</b>		<b>3,000</b>	<b>0</b>	<b>0</b>
<b>Total Operating Revenues</b>		<b>295,932</b>	<b>302,998</b>	<b>307,845</b>
<b>Operating Expenses</b>				
Buildings And Improvements Maintenance	2112	10,498	11,350	33,500
Cost Allocation Plan Charges	2158	1,074	1,372	1,344
Miscellaneous Expense	2159	4,365	9,939	15,095
Purchasing Charges ISF	2165	1,046	1,072	1,217
Attorney Services	2185	618	712	1,607
Other Professional And Specialized Services Non ISF	2199	188,422	210,102	207,444
<b>Total Services and Supplies</b>		<b>206,022</b>	<b>234,547</b>	<b>260,207</b>
Depreciation Expense	3611	33,971	34,248	36,548
Interfund Expense Administrative	3912	29,675	30,317	29,968
<b>Total Other Charges</b>		<b>63,645</b>	<b>64,565</b>	<b>66,516</b>
<b>Total Operating Expenses</b>		<b>269,668</b>	<b>299,112</b>	<b>326,723</b>
<b>Operating Income (Loss)</b>		<b>26,264</b>	<b>3,886</b>	<b>(18,878)</b>
<b>Nonoperating Revenues</b>				
Investment Income	8911	13,826	22,831	13,513
<b>Total Revenue from Use of Money and Property</b>		<b>13,826</b>	<b>22,831</b>	<b>13,513</b>
<b>Total Nonoperating Revenues</b>		<b>13,826</b>	<b>22,831</b>	<b>13,513</b>
<b>Nonoperating Expenses</b>				
Interest Long Term Revolving Credit Agreement	3412	15,509	19,013	13,753
<b>Total Other Charges</b>		<b>15,509</b>	<b>19,013</b>	<b>13,753</b>

Fund: E410 Oak View School Preservation And Mai  
 Service Activity: Recreation Facilities  
 Budget Unit: 4770 Oak View School Preservation and Mainte

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors
1	2	3	4	5
<b>Total Nonoperating Expenses</b>	<b>15,509</b>	<b>19,013</b>	<b>13,753</b>	<b>13,753</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>24,581</b>	<b>7,704</b>	<b>(19,118)</b>	<b>(19,118)</b>
<b>Operating Transfers</b>				
Transfers In From Other Funds	9831	16,720	18,562	19,119
<b>Total Other Financing Sources</b>	<b>16,720</b>	<b>18,562</b>	<b>19,119</b>	<b>19,119</b>
<b>Total Operating Transfers</b>	<b>16,720</b>	<b>18,562</b>	<b>19,119</b>	<b>19,119</b>
<b>Change in Net Position</b>	<b>41,301</b>	<b>26,266</b>	<b>1</b>	<b>1</b>
Net Position - Beginning Balance				
Net Position - Ending Balance				
<b>Retirement of Long Term Debt</b>				
Other Loan Payments Principal	3312	35,160	34,582	37,314
Debt Contra	3992	(35,160)	(34,582)	0
<b>Total Other Charges</b>	<b>0</b>	<b>0</b>	<b>37,314</b>	<b>37,314</b>
<b>Total Retirement of Long Term Debt</b>	<b>0</b>	<b>0</b>	<b>37,314</b>	<b>37,314</b>
<b>Capital Assets</b>				
Buildings And Improvements	4111	1,235	22,860	45,000
Equipment	4601	0	12,420	0
<b>Total Capital Assets</b>	<b>1,235</b>	<b>35,280</b>	<b>45,000</b>	<b>45,000</b>
<b>Total Capital Assets</b>	<b>1,235</b>	<b>35,280</b>	<b>45,000</b>	<b>45,000</b>



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Fund: E500 Ventura County Medical System  
 Function: Health & Sanitation  
 Activity: Hospital Care

**Ventura County Medical System - 3300**

	Final Budget FY 2023-24	Actual Prior Year FY 2023-24	Recommended Budget FY 2024-25	Adopted Budget FY 2024-25
Total Appropriations	708,251,517	689,443,890	755,788,107	755,788,107
Total Revenues	665,452,626	899,275,999	721,404,225	721,404,225
<b>Net Income (Loss)</b>	<b>(42,798,891)</b>	<b>209,832,109</b>	<b>(34,383,882)</b>	<b>(34,383,882)</b>
Auth Positions	2,627		2,638	2,640
FTE Positions	2,417.6		2,522.7	2,526.7

Budget Unit Description:

HEALTH CARE AGENCY - VENTURA COUNTY MEDICAL SYSTEM  
 Budget Unit 3300, Fund E500  
 Barry Zimmerman, Director of the Health Care Agency

Budget Unit Description

Ventura County Medical System (VCMS), a department of the Ventura County Health Care Agency (HCA), is a hospital system with two hospital campuses as well as a broad network of ambulatory care clinics. The Ventura County Medical Center (VCMC), the main campus in Ventura, is a general acute care hospital that includes an acute psychiatric hospital, both licensed by the State of California and accredited by The Joint Commission. VCMC is licensed for 180 general inpatient beds and 43 inpatient psychiatric unit beds. The second hospital, Santa Paula Hospital (SPH), is located in the city of Santa Paula. SPH is licensed and accredited as part of VCMC and has 49 licensed general acute inpatient beds.

VCMC is known within the community as a destination of choice for those with complex and critical illness. VCMC is a Level II Trauma Center, and serves all of western half of Ventura County, receiving approximately 60% of the trauma in the entire county. From the expertise of the busy emergency room to the medical surgical wings and critical care, emphasis is placed on patient experience and the best possible outcomes. The surgical department is thriving with advanced trauma services, surgical oncology, neurosurgical, bariatric, orthopedic, otolaryngologic and urologic programs to name a few. VCMC is also known for its Level II Neonatal Intensive Care Unit and Advanced Maternity program offering Vaginal Births after Cesarean Section and a Baby Friendly designation for superior marks in the promotion of newborn bonding and exclusive breast milk feeding.

VCMC has an approved graduate medical education program affiliated with the Keck USC School of Medicine for the training of Family Medicine Physicians. Within the last several years, VCMC has continued to lead the county in graduate medical education by hosting training residents from Cedars Sinai Medical Center, Cottage Hospital and Community Memorial Hospital.

Santa Paula Hospital is nestled within the foothills of the Santa Clara River Valley and serves the communities of Santa Paula, Fillmore and Piru. These communities are the fastest growing in the county with large housing developments projected within this next decade. As a local hospital, patients enjoy superior and personalized care, ranging from emergency services, surgical services and acute inpatient care.

Outpatient care is provided by a fully integrated system of primary and specialty care clinics in Ventura County. There are currently 34 clinic sites that provide primary care, specialty care, urgent care, outpatient rehabilitation services, and employee health services. Additional outpatient services include Whole Person Care, Healthcare for the Homeless, One Stop, an outreach and education mobile unit, as well as clinical services at California State University Channel Islands Student Health Center. The clinic network is spread throughout nine communities in Ventura County, bringing healthcare to the residents of the County, providing greater than 475,000 patient visits annually.

Fund: E500 Ventura County Medical System  
 Service Activity: Hospital Care  
 Budget Unit: 3300 Ventura County Medical System

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors
1	2	3	4	5

**Operating Revenues**

Other Court Fines	8821	6,279	3,973	0	0
Maddy Emergency Medical Services Fund Revenue	8822	59,809	0	90,000	90,000
<b>Total Fines Forfeitures and Penalties</b>		<b>66,088</b>	<b>3,973</b>	<b>90,000</b>	<b>90,000</b>
Other State Health	9131	2,113,155	270,833	500,000	500,000
State Construction Capital	9162	3,533,664	5,021,148	0	0
State Other	9252	1,774,455	1,050,617	1,747,027	1,747,027
State Aid COVID-19	9258	536,041	23,050	0	0
Federal Other	9351	7,412,811	2,508,972	1,612,787	1,612,787
Federal Aid COVID-19	9352	6,394,842	1,098,626	0	0
Other Governmental Agencies	9371	3,890,939	3,675,977	3,065,555	3,065,555
<b>Total Intergovernmental Revenues</b>		<b>25,655,908</b>	<b>13,649,223</b>	<b>6,925,369</b>	<b>6,925,369</b>
Personnel Services	9471	80,660	129,039	200,000	200,000
Health Fees	9581	0	0	1,950,000	1,950,000
Institutional Care And Services Other Discounts Contra	9631	(1,850,566,748)	(1,428,469,458)	(1,962,261,809)	(1,962,261,809)
DSH Supplemental	9632	206,948,813	85,869,390	178,478,719	178,478,719
Institutional Care And Services <sup>(1)</sup>	9633	2,182,935,142	2,179,909,655	2,461,529,615	2,461,529,615
Other Interfund Revenue	9729	0	2,875,316	1,500,000	1,500,000
Internal Lease Recovery Revenue	9732	1,020,942	1,046,940	1,255,516	1,255,516
<b>Total Charges for Services</b>		<b>540,418,810</b>	<b>841,360,881</b>	<b>682,652,041</b>	<b>682,652,041</b>
Other Sales	9751	619,842	897,194	810,595	810,595
Opioid Settlement	9765	0	118,528	0	0
Contributions And Donations	9770	82,445	300,991	150,000	150,000
Donated Capital Assets	9771	188,288	691,965	0	0
Other Non-Governmental Grant Revenue	9780	0	0	1,686,442	1,686,442
Bad Debt Recovery	9788	887,917	765,776	900,000	900,000
Miscellaneous Revenue	9790	10,291,617	14,063,484	5,356,899	5,356,899
<b>Total Miscellaneous Revenues</b>		<b>12,070,109</b>	<b>16,837,938</b>	<b>8,903,936</b>	<b>8,903,936</b>
<b>Total Operating Revenues</b>		<b>578,210,915</b>	<b>871,852,015</b>	<b>698,571,346</b>	<b>698,571,346</b>

**Operating Expenses**

Regular Salaries	1101	166,867,624	184,238,734	215,104,018	215,104,018
Extra Help	1102	7,814,685	8,993,584	6,805,960	6,805,960

(1) The estimated "Institutional Care and Services" revenues shown are based on projected demand for services at the prices set forth in the proposed 2024-25 VCMS Charge Description Master ("CDM") included herein as appendix C.

Fund: E500 Ventura County Medical System  
 Service Activity: Hospital Care  
 Budget Unit: 3300 Ventura County Medical System

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors	
1	2	3	4	5	
Overtime	1105	11,134,610	11,796,808	9,636,820	9,636,820
Supplemental Payments	1106	27,481,649	28,789,225	27,444,526	27,444,526
Terminations	1107	1,797,726	1,999,336	2,275,000	2,275,000
Call Back Staffing	1108	2,035,022	2,187,876	1,421,520	1,421,520
Retirement Contribution	1121	29,008,709	26,004,684	35,854,959	35,854,959
OASDI Contribution	1122	11,735,164	13,033,926	13,245,941	13,245,941
FICA Medicare	1123	3,114,399	3,442,495	3,842,592	3,842,592
Safe Harbor	1124	235,993	406,536	445,200	445,200
Retiree Health Payment 1099	1128	90,311	93,390	97,000	97,000
457 Supplemental Retirement Plan	1130	384,289	395,405	111,380	111,380
Group Insurance	1141	32,453,966	33,633,279	38,491,696	38,491,696
Life Insurance For Department Heads And Management	1142	64,187	65,138	67,826	67,826
State Unemployment Insurance	1143	310,599	(5,635)	0	0
Management Disability Insurance	1144	318,472	346,160	563,664	563,664
Workers' Compensation Insurance	1165	5,205,110	5,144,083	6,347,438	6,347,438
401K Plan	1171	2,893,988	3,553,506	4,444,576	4,444,576
Salary And Employee Benefits Current Year Adj Increase	1991	3,344,287	3,736,018	9,059,441	9,059,441
Salary And Employee Benefits Current Year Adj Decrease	1992	(993,371)	123,977	(4,934,820)	(4,934,820)
<b>Total Salaries and Employee Benefits</b>		<b>305,297,419</b>	<b>327,978,523</b>	<b>370,324,737</b>	<b>370,324,737</b>
Clothing And Personal Supplies	2021	38,736	31,724	53,301	53,301
Uniform Allowance	2022	0	0	5,873	5,873
Communications	2031	508,474	447,803	238,874	238,874
Voice Data ISF	2032	5,026,632	4,821,898	4,237,660	4,237,660
Radio Communications ISF	2033	186,186	142,950	91,458	91,458
Food	2041	1,863,490	2,148,921	2,318,936	2,318,936
Kitchen Supplies	2051	439,068	431,668	410,342	410,342
Janitorial Supplies	2054	312,206	333,775	311,506	311,506
Janitorial Services Non ISF	2055	1,579,022	1,891,227	1,649,899	1,649,899
Other Household Expense	2056	182,491	184,991	222,661	222,661
Hazardous Material Disposal	2057	336,264	308,129	328,443	328,443
Housekeeping Grounds ISF Charges	2058	13,557	7,190	0	0
General Insurance Allocation ISF	2071	3,370,706	3,076,743	3,178,637	3,178,637
Insurance	2072	2,965,760	3,056,037	2,858,734	2,858,734
General Liability Ultimate Loss Expense 1099	2074	900	0	0	0

Fund: E500 Ventura County Medical System  
 Service Activity: Hospital Care  
 Budget Unit: 3300 Ventura County Medical System

Operating Detail		2022-23	2023-24	2024-25	2024-25
		Actual	Actual X Estimated	Recommended	Adopted by the Board of Supervisors
1		2	3	4	5
Equipment Maintenance	2101	2,528,030	1,997,444	2,617,816	2,617,816
Equipment Maintenance Contracts	2102	2,436,153	2,170,419	2,674,650	2,674,650
Maintenance Supplies And Parts	2104	1,732,998	1,901,760	1,703,925	1,703,925
Buildings And Improvements Maintenance	2112	4,348,454	5,895,521	3,110,326	3,110,326
Facilities And Materials Sq Ft Allocation ISF	2114	2,069,189	2,491,822	2,417,189	2,417,189
Facilities Projects ISF	2115	1,385,524	1,181,843	300,000	300,000
Other Maintenance ISF	2116	280,247	471,386	696,570	696,570
Medical And Laboratory Supplies	2121	41,580,125	44,609,665	46,831,193	46,831,193
Pharmaceuticals	2123	30,774,034	36,573,639	38,080,874	38,080,874
Memberships And Dues	2131	1,155,930	989,238	1,143,785	1,143,785
Cash Shortage	2156	100	0	0	0
Cost Allocation Plan Charges	2158	4,703,707	9,347,066	10,767,541	10,767,541
Miscellaneous Expense	2159	616,338	2,274,341	768,363	768,363
Office Supplies	2161	716,688	725,129	728,466	728,466
Printing And Binding Non ISF	2162	3,361	2,252	1,748	1,748
Books And Publications	2163	62,861	63,344	22,681	22,681
Mail Center ISF	2164	365,604	352,214	378,551	378,551
Purchasing Charges ISF	2165	519,644	556,498	717,961	717,961
Graphics Charges ISF	2166	224,454	215,351	225,473	225,473
Copy Machine Chgs ISF	2167	534,547	554,445	758,548	758,548
Stores ISF	2168	48,615	47,900	70,542	70,542
Postage And Special Delivery	2169	7,509	4,274	4,883	4,883
Miscellaneous Office Expense	2179	112,957	88,009	84,269	84,269
Attorney Services	2185	1,001,114	631,432	805,799	805,799
Lab Services - Non Medical	2188	12,488	(11,300)	40	40
Collection And Billing Services	2191	172,098	127,607	144,330	144,330
Temporary Help	2192	528,098	358,536	345,966	345,966
Marketing And Advertising	2193	361,172	129,569	102,347	102,347
Software Maintenance Agreements	2194	2,192,338	8,781,803	14,540,679	14,540,679
Other Medical Services	2195	5,718,824	6,255,766	7,701,684	7,701,684
Contributions And Grants To Non Governmental Agencies	2196	165,000	165,000	339,900	339,900
Professional Medical Services	2197	68,551,399	72,626,330	80,132,358	80,132,358
Professional Clinical Services	2198	6,962,498	7,568,331	7,903,182	7,903,182
Other Professional And Specialized Services Non ISF	2199	72,268,827	56,239,473	54,797,233	54,797,233
Information Technology ISF	2202	2,895,276	3,581,970	3,567,338	3,567,338

Fund: E500 Ventura County Medical System  
 Service Activity: Hospital Care  
 Budget Unit: 3300 Ventura County Medical System

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors	
1	2	3	4	5	
County Geographical Information Systems Expense ISF	2203	117,051	294,988	208,353	208,353
Public Works ISF Charges	2205	98,241	0	83,458	83,458
Special Services ISF	2206	73,153	50,570	12,244	12,244
Employee Benefits ISF	2210	0	2,599,150	2,500,528	2,500,528
Rent And Leases Equipment Noncounty Owned	2231	2,872,971	2,671,488	4,100,762	4,100,762
Software Subscriptions Non ISF	2236	678,672	3,888,094	2,625,898	2,625,898
Building Leases And Rentals Noncounty Owned	2241	88,335	2,831,663	753,164	753,164
Building Leases And Rentals County Owned	2242	242,624	228,424	233,275	233,275
Storage Charges ISF	2244	8,171	13,006	11,292	11,292
Storage Charges Non ISF	2245	335,732	311,882	320,298	320,298
Building Lease Non Uniform Guidance	2246	220,871	234,349	229,740	229,740
Internal Lease Recovery Expense - Non Uniform Guidance	2248	50,959	80,010	51,958	51,958
Long Term Lease Other Rent	2249	94,865	219,345	203,703	203,703
Computer Equipment <5000	2261	1,836,086	1,084,938	935,964	935,964
Furniture And Fixtures <5000	2262	189,288	178,638	501,267	501,267
Minor Equipment	2264	1,604,315	2,517,703	1,077,867	1,077,867
Library Books And Publications	2271	116,084	3,549	0	0
Training ISF	2272	299	721	1,486	1,486
Education Conference And Seminars	2273	604,040	406,081	308,902	308,902
Private Vehicle Mileage	2291	72,016	60,047	43,459	43,459
Travel Expense	2292	247,273	390,452	243,124	243,124
Freight, Express, Other Delivery	2293	115,782	111,571	92,933	92,933
Gas And Diesel Fuel Non ISF	2294	(255)	23,509	34,982	34,982
Transportation Expense	2299	14,692	45,363	42,735	42,735
Gas And Diesel Fuel ISF	2301	56,407	55,251	65,733	65,733
Transportation Charges ISF	2302	114,708	120,740	152,853	152,853
Motorpool ISF	2303	183,528	250,489	122,619	122,619
Transportation Work Order	2304	13,929	15,777	21,445	21,445
Transportation Charges ISF Non Uniform Guidance	2305	0	4,404	657	657
Utilities	2311	5,944,194	6,027,226	6,673,167	6,673,167
Services And Supplies Current Year Adj Increase	2991	354,325	335,838	590,903	590,903
Services And Supplies Current Year Adj Decrease	2992	(2,987,581)	0	(654,283)	(654,283)
<b>Total Services and Supplies</b>		<b>287,220,466</b>	<b>310,906,400</b>	<b>321,983,020</b>	<b>321,983,020</b>

Fund: E500 Ventura County Medical System  
 Service Activity: Hospital Care  
 Budget Unit: 3300 Ventura County Medical System

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors	
1	2	3	4	5	
Taxes And Assessments	3571	94,553	41,475	12,425	12,425
Depreciation Expense	3611	23,490,218	23,135,897	15,607,286	15,607,286
Amortization Expense	3612	0	0	5,686,549	5,686,549
Interfund Expense Administrative	3912	625,153	3,853,434	0	0
<b>Total Other Charges</b>		<b>24,209,924</b>	<b>27,030,806</b>	<b>21,306,260</b>	<b>21,306,260</b>
<b>Total Operating Expenses</b>		<b>616,727,809</b>	<b>665,915,729</b>	<b>713,614,017</b>	<b>713,614,017</b>
<b>Operating Income (Loss)</b>		<b>(38,516,894)</b>	<b>205,936,287</b>	<b>(15,042,671)</b>	<b>(15,042,671)</b>
<b>Nonoperating Revenues</b>					
Investment Income	8911	250,997	280,760	226,279	226,279
Investment Income Indirect	8912	0	13,178	0	0
<b>Total Revenue from Use of Money and Property</b>		<b>250,997</b>	<b>293,937</b>	<b>226,279</b>	<b>226,279</b>
Gain/Loss on Disposal of Capital Assets	9822	(2,991,295)	(1,582,449)	0	0
Gain/Loss on Termination of Lease	9852	(340,000)	(125,012)	0	0
<b>Total Other Financing Sources</b>		<b>(3,331,295)</b>	<b>(1,707,461)</b>	<b>0</b>	<b>0</b>
<b>Total Nonoperating Revenues</b>		<b>(3,080,298)</b>	<b>(1,413,523)</b>	<b>226,279</b>	<b>226,279</b>
<b>Nonoperating Expenses</b>					
Interest Long Term Revolving Credit Agreement	3412	41,327	41,053	23,223	23,223
Interest On Lease Purchase Payments	3451	7,506,964	7,294,754	7,098,422	7,098,422
Interest On Other Long Term Debt	3452	0	0	0	0
Interest On Finance Purchase Agreement	3455	29,477	15,724	6,161	6,161
Interest On Lease	3456	69,864	95,567	243,661	243,661
<b>Total Other Charges</b>		<b>7,647,632</b>	<b>7,447,098</b>	<b>7,371,467</b>	<b>7,371,467</b>
<b>Total Nonoperating Expenses</b>		<b>7,647,632</b>	<b>7,447,098</b>	<b>7,371,467</b>	<b>7,371,467</b>
<b>Income Before Capital Contributions and Transfers</b>		<b>(49,244,824)</b>	<b>197,075,666</b>	<b>(22,187,859)</b>	<b>(22,187,859)</b>
<b>Operating Transfers</b>					
Transfers Out To Other Funds	5111	0	0	0	0
<b>Total Other Financing Uses</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Transfers In From Other Funds	9831	16,918,462	23,992,289	19,197,900	19,197,900
Transfers In Tobacco Settlement	9833	3,408,700	3,408,700	3,408,700	3,408,700
Transfers In In Patient Unit	9834	13,690,000	0	0	0
Longterm Debt Proceeds	9841	173,105	0	0	0

Fund: E500 Ventura County Medical System  
 Service Activity: Hospital Care  
 Budget Unit: 3300 Ventura County Medical System

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors
1	2	3	4	5
Insurance Recoveries	9851	0	1,436,518	0
<b>Total Other Financing Sources</b>		<b>34,190,267</b>	<b>28,837,507</b>	<b>22,606,600</b>
<b>Total Operating Transfers</b>		<b>34,190,267</b>	<b>28,837,507</b>	<b>22,606,600</b>
<b>Change in Net Position</b>		<b>(15,054,557)</b>	<b>225,913,172</b>	<b>418,741</b>
Net Position - Beginning Balance				
Net Position - Ending Balance				
<b>Retirement of Long Term Debt</b>				
Lease Purchase Pymt Principal	3311	11,401,200	11,621,339	12,486,184
Other Loan Payments Principal	3312	264,628	270,710	284,592
Finance Purchase Agreement Principal	3315	1,266,089	499,087	234,840
Lease Principal	3316	5,107,995	5,384,422	6,001,488
Debt Contra	3992	(18,404,604)	(17,807,592)	0
<b>Total Other Charges</b>		<b>(364,692)</b>	<b>(32,035)</b>	<b>19,007,104</b>
<b>Total Retirement of Long Term Debt</b>		<b>(364,692)</b>	<b>(32,035)</b>	<b>19,007,104</b>
<b>Capital Assets</b>				
Buildings And Improvements	4111	568,284	501,074	4,520,000
VCMC Pediatric Unit	4241	2,862,312	7,520,535	0
Equipment	4601	2,790,547	6,226,129	6,472,499
Computer Software	4701	111,805	1,534,057	4,803,020
Medical Grade Network	4723	0	331,304	0
<b>Total Capital Assets</b>		<b>6,332,948</b>	<b>16,113,099</b>	<b>15,795,519</b>
<b>Total Capital Assets</b>		<b>6,332,948</b>	<b>16,113,099</b>	<b>15,795,519</b>



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Fund: E510 Ventura County Health Care Plan  
 Function: Health & Sanitation  
 Activity: Health

**Ventura Co Health Care Plan - 3390**

	Final Budget FY 2023-24	Actual Prior Year FY 2023-24	Recommended Budget FY 2024-25	Adopted Budget FY 2024-25
Total Appropriations	83,981,956	83,755,032	90,583,114	90,583,114
Total Revenues	84,170,439	83,834,859	88,004,480	88,004,480
<b>Net Income (Loss)</b>	<b>188,483</b>	<b>79,826</b>	<b>(2,578,634)</b>	<b>(2,578,634)</b>
Auth Positions	57		60	60
FTE Positions	57.0		60.0	60.0

Budget Unit Description:

Ventura County Health Care Plan (VCHCP) was established in 1993 as a practical, cost-effective and innovative alternative to private health care services to eligible employees of the County and their covered dependents. The core medical services are provided by physicians and facilities associated with the Ventura County Medical Center (VCMC) and Santa Paula Hospital as well as other community providers. VCHCP also provided insurance coverage for employees of physician groups through the end of December 2022.

Fund: E510 Ventura County Health Care Plan  
 Service Activity: Health  
 Budget Unit: 3390 Ventura Co Health Care Plan

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors
1	2	3	4	5
<b>Operating Revenues</b>				
State Other	9252	4,250	0	0
<b>Total Intergovernmental Revenues</b>		<b>4,250</b>	<b>0</b>	<b>0</b>
Insurance Premiums Internal	9717	80,855,698	82,495,742	86,979,480
<b>Total Charges for Services</b>		<b>80,855,698</b>	<b>82,495,742</b>	<b>86,979,480</b>
Miscellaneous Revenue	9790	69,336	165,432	80,000
<b>Total Miscellaneous Revenues</b>		<b>69,336</b>	<b>165,432</b>	<b>80,000</b>
<b>Total Operating Revenues</b>		<b>80,929,284</b>	<b>82,661,174</b>	<b>87,059,480</b>
<b>Operating Expenses</b>				
Regular Salaries	1101	3,783,690	4,533,350	5,791,638
Extra Help	1102	47,457	101,436	108,127
Overtime	1105	3,321	57,151	16,380
Supplemental Payments	1106	252,340	319,263	255,284
Terminations	1107	121,265	82,215	0
Retirement Contribution	1121	717,098	638,644	894,289
OASDI Contribution	1122	246,759	289,886	367,308
FICA Medicare	1123	61,034	72,282	89,960
Safe Harbor	1124	845	1,891	0
457 Supplemental Retirement Plan	1130	1,447	1,550	0
Group Insurance	1141	691,881	717,581	950,610
Life Insurance For Department Heads And Management	1142	1,563	1,547	1,721
State Unemployment Insurance	1143	5,973	(110)	0
Management Disability Insurance	1144	13,440	14,230	20,354
Workers' Compensation Insurance	1165	97,297	108,397	171,094
401K Plan	1171	91,478	140,219	170,179
Salary And Employee Benefits Current Year Adj Increase	1991	107,541	86,557	0
<b>Total Salaries and Employee Benefits</b>		<b>6,244,431</b>	<b>7,166,090</b>	<b>8,836,944</b>
Voice Data ISF	2032	102,976	102,888	96,660
Housekeeping Grounds ISF Charges	2058	1,942	315	0
General Insurance Allocation ISF	2071	50,105	50,966	55,284
Insurance	2072	0	0	24,000
Income Protection Plan Payments	2080	3,546,594	4,149,906	4,456,113

Fund: E510 Ventura County Health Care Plan  
 Service Activity: Health  
 Budget Unit: 3390 Ventura Co Health Care Plan

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors	
1	2	3	4	5	
Facilities And Materials Sq Ft Allocation ISF	2114	215,796	230,856	244,881	244,881
Facilities Projects ISF	2115	0	28,002	0	0
Other Maintenance ISF	2116	1,154	599	10,000	10,000
Pharmaceuticals	2123	14,437,613	15,300,256	18,924,863	18,924,863
Memberships And Dues	2131	655	1,999	113,000	113,000
Cost Allocation Plan Charges	2158	425,698	630,363	697,517	697,517
Miscellaneous Expense	2159	101,298	323,577	0	0
Office Supplies	2161	22,442	29,990	15,000	15,000
Printing And Binding Non ISF	2162	53	260	20,000	20,000
Mail Center ISF	2164	96,476	94,772	115,824	115,824
Purchasing Charges ISF	2165	7,100	7,744	9,115	9,115
Graphics Charges ISF	2166	74,420	97,664	100,000	100,000
Copy Machine Chgs ISF	2167	11,520	11,526	13,246	13,246
Stores ISF	2168	5,768	2,662	1,300	1,300
Miscellaneous Office Expense	2179	32,563	16,409	40,000	40,000
Attorney Services	2185	16,796	31,663	32,000	32,000
Psychiatric Fees	2189	4,051,963	4,087,268	4,594,264	4,594,264
Temporary Help	2192	3,231	58,394	10,000	10,000
Software Maintenance Agreements	2194	4,286	7,341	0	0
Other Medical Services	2195	483,895	516,090	0	0
Professional Medical Services	2197	49,365,965	48,084,367	48,470,564	48,470,564
Other Professional And Specialized Services Non ISF	2199	1,638,993	1,884,364	3,004,800	3,004,800
Employee Health Services	2201	786	4,766	873	873
Information Technology ISF	2202	22,449	25,239	61,784	61,784
Special Services ISF	2206	5,971	10,403	8,777	8,777
Employee Benefits ISF	2210	0	78,293	75,025	75,025
Software Subscriptions Non ISF	2236	5,323	398,217	0	0
Storage Charges ISF	2244	2,341	2,431	2,667	2,667
Minor Equipment	2264	57,227	55,591	80,000	80,000
Training ISF	2272	0	0	15,000	15,000
Education Conference And Seminars	2273	6,901	2,000	10,000	10,000
Private Vehicle Mileage	2291	483	641	10,000	10,000
Travel Expense	2292	4,715	2,592	5,000	5,000
Motorpool ISF	2303	425	426	535	535
Services And Supplies Current Year Adj Increase	2991	19,270	7,896	0	0

Fund: E510 Ventura County Health Care Plan  
 Service Activity: Health  
 Budget Unit: 3390 Ventura Co Health Care Plan

Operating Detail	2022-23 Actual	2023-24 Actual X Estimated	2024-25 Recommended	2024-25 Adopted by the Board of Supervisors
1	2	3	4	5
<b>Total Services and Supplies</b>	74,825,191	76,338,734	81,318,092	81,318,092
Taxes And Assessments	3571 129,129	73,790	32,400	32,400
Depreciation Expense	3611 380,645	89,712	252,163	252,163
Interfund Expense Administrative	3912 0	74,349	100,000	100,000
<b>Total Other Charges</b>	509,774	237,851	384,563	384,563
<b>Total Operating Expenses</b>	<b>81,579,396</b>	<b>83,742,676</b>	<b>90,539,599</b>	<b>90,539,599</b>
<b>Operating Income (Loss)</b>	<b>(650,111)</b>	<b>(1,081,502)</b>	<b>(3,480,119)</b>	<b>(3,480,119)</b>
<b>Nonoperating Revenues</b>				
Investment Income	8911 734,849	1,173,919	945,000	945,000
<b>Total Revenue from Use of Money and Property</b>	<b>734,849</b>	<b>1,173,919</b>	<b>945,000</b>	<b>945,000</b>
Gain/Loss on Disposal of Capital Assets	9822 0	(234)	0	0
<b>Total Other Financing Sources</b>	<b>0</b>	<b>(234)</b>	<b>0</b>	<b>0</b>
<b>Total Nonoperating Revenues</b>	<b>734,849</b>	<b>1,173,685</b>	<b>945,000</b>	<b>945,000</b>
<b>Nonoperating Expenses</b>				
Interest On Software License	3460 0	(860)	0	0
Interest To Providers	3479 10,729	13,217	15,000	15,000
<b>Total Other Charges</b>	<b>10,729</b>	<b>12,357</b>	<b>15,000</b>	<b>15,000</b>
<b>Total Nonoperating Expenses</b>	<b>10,729</b>	<b>12,357</b>	<b>15,000</b>	<b>15,000</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>74,009</b>	<b>79,826</b>	<b>(2,550,119)</b>	<b>(2,550,119)</b>
	0	0	0	0
	0	0	0	0
<b>Change in Net Position</b>	<b>74,009</b>	<b>79,826</b>	<b>(2,550,119)</b>	<b>(2,550,119)</b>
Net Position - Beginning Balance				
Net Position - Ending Balance				
<b>Capital Assets</b>				
Computer Software	4701 71,404	0	28,515	28,515
<b>Total Capital Assets</b>	<b>71,404</b>	<b>0</b>	<b>28,515</b>	<b>28,515</b>
<b>Total Capital Assets</b>	<b>71,404</b>	<b>0</b>	<b>28,515</b>	<b>28,515</b>

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